



ASYAD SHIPPING COMPANY

Overview Presentation January 2026

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Since IPO

FY 2025 Results ⁽¹⁾

- Revenue RO 336.4 million (2024: RO 366.1 million)
- EBITDA RO 205.4 million (2024: RO 216.8 million)
- Net Profit RO 56.0 million (2024: RO 51.6 million)
- 61% EBITDA margin (2024: 59%)

Operating Fleet ⁽²⁾

- 80 operating vessels – majority on contract

9 of 11 vessels due for delivery in 2026-27 contracted/ advanced negotiations

- 2 LNG carriers (new build) - already contracted
- 3 Dry bulk carriers - already contracted
- 4 VLCC's (new build) - contracts being negotiated
- 2 Methanol Tankers (new build) - contracts being negotiated

Fleet renewal continues

- 5 older vessels sold (1x VLCC and 4 x LNG's)
- 3 VLCC's (new build) for delivery 2028/2029

Long-term earnings visibility

- \$1.7bn contracted revenues ⁽³⁾

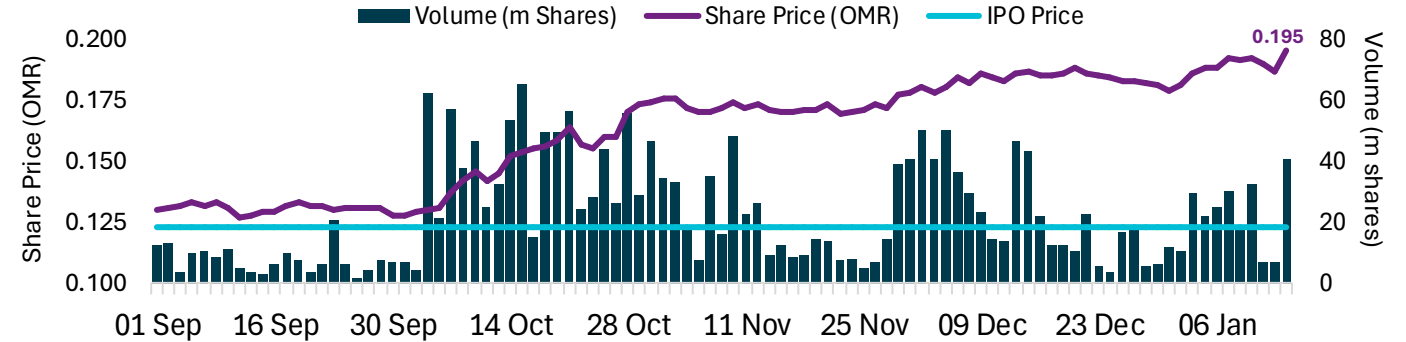
Operational excellence

- Zero LTIs

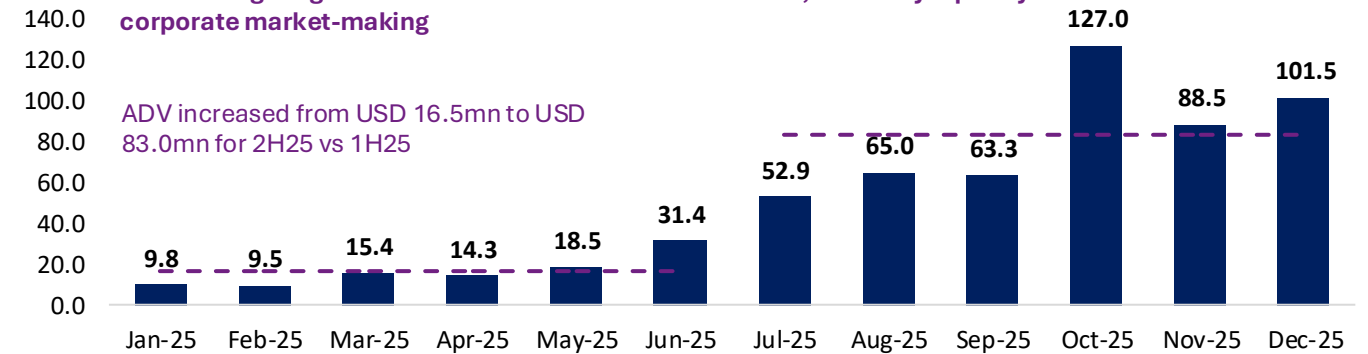
Increased liquidity and share price (c.59%) ⁽⁴⁾

Return to shareholders of RO 62 million for FY 2025

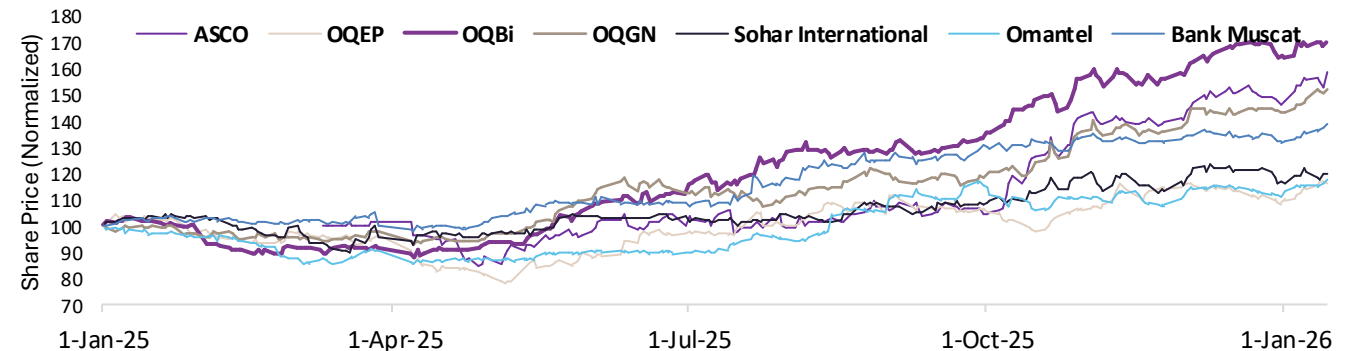
ASCO share price 1 September 2025 – 14 January 2026



MSX trading surges fivefold in H2 2025 to USD 83.0M ADV, driven by liquidity initiatives and corporate market-making



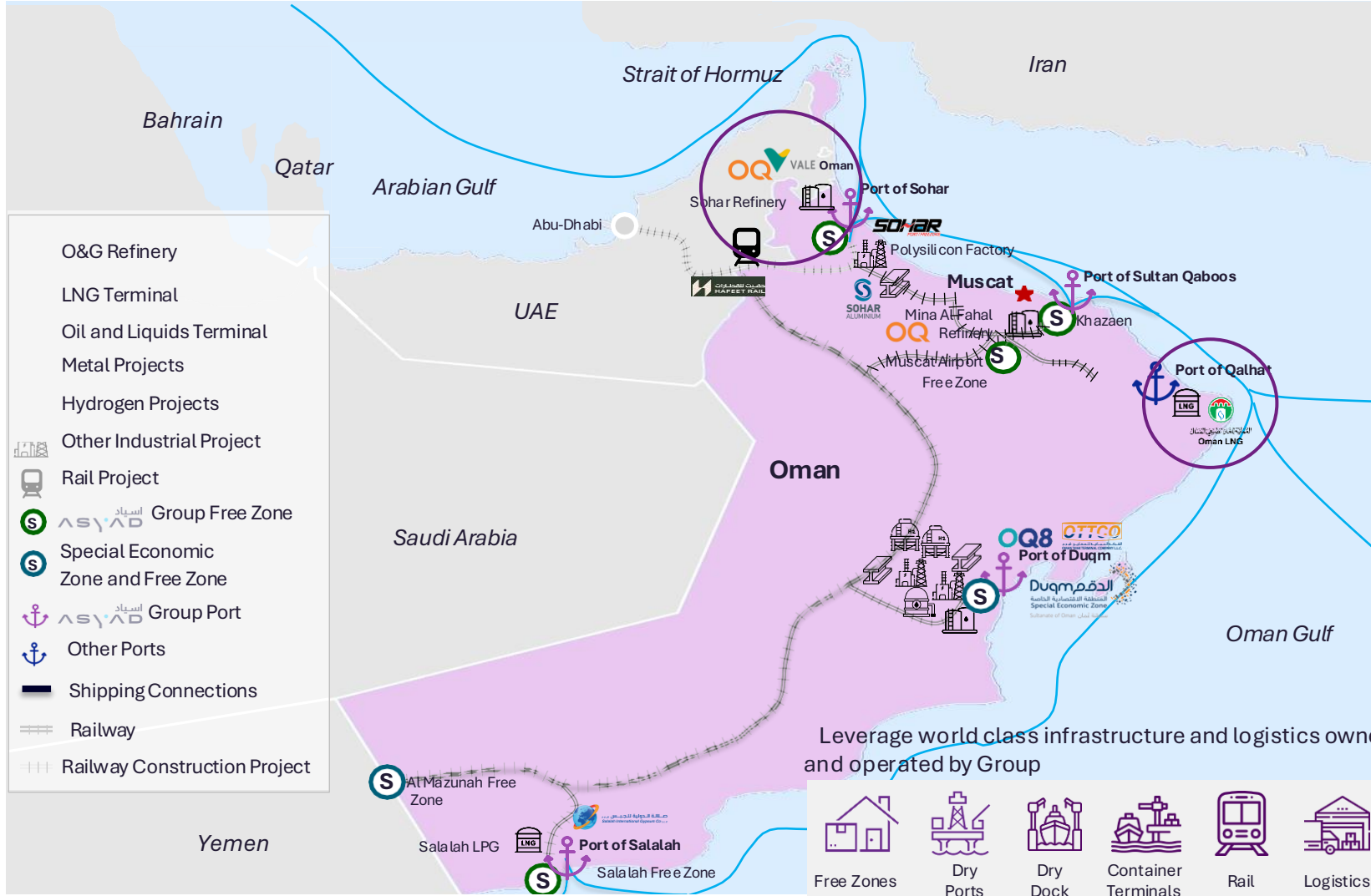
ASCO's Performance reflects broader market momentum across Omani stocks as of 14 January 2026



Partner of choice for Omani projects



العمانية للغاز الطبيعي المسال
Oman LNG



Oman LNG expansion

Infrastructure development expected to increase Oman LNG's production capacity by 3.8mmtpa, projected to reach 15.2 mmtpa by 2029.

Mega hubs

Vale has chosen Oman as a hub in the Middle East to develop an integrated industrial complex to produce low-carbon products for the steelmaking industry

Green hydrogen projects

- Master developer of several green hydrogen projects with a total investment \$20+ billion
- Launched in 2022 following His Majesty Haitham bin Tarik's directive to structure and accelerate the development of the green hydrogen sector in Oman.

Oman-Spain advance LNG and Green Methanol Collaboration

Four MoU's signed- increase LNG transport between Oman and the EU

Segmental summary

Segments	Crude Shipping	Products Shipping	Dry Bulk Shipping	Gas Shipping	Liner Shipping
					
Operating Vessels ^(2,3)	17	37	14	7	5
Committed Vessels	Four VLCC's expected delivery from H1 2026 +Three VLCC's expected 2028/9	Two tankers expected delivery in H2 2026	Three dry-bulk vessels expected delivery in H1 2026	Two LNG's expected delivery in 2026	-
Blue chip customers & Partners	Long Standing Relationships with Tier 1 Global Clients				Collaborators
					
					
					4500+ clients

FY 2025 Initial Results Summary

FY 2025 Results	RO 336M Gross Revenue	RO 205M EBITDA	RO 56M Net Profit	61% EBITDA Margin	Bzs 5.56 Per share interim dividend
Clear growth strategy to develop in priority segments	\$2.3 – 2.7bn expansion plan for 2025-29E intact	Fleet Renewal Continues		Dynamic leasing strategy to deliver shareholder value	
Robust revenue backlog ⁽¹⁾	\$1.7bn ⁽¹⁾ contracted revenues	Contract profile of current fleet ⁽¹⁾ :			
		Gas \$722.3m	Crude \$160.8m	Tanker \$208.7m	Dry bulk \$596.5m
					Container \$17.2m
Operational excellence ⁽²⁾	Zero ⁽²⁾ Number of accidents	Zero ⁽²⁾ Lost Time Injury Frequency		Zero ⁽²⁾ Number of Ship Detentions	

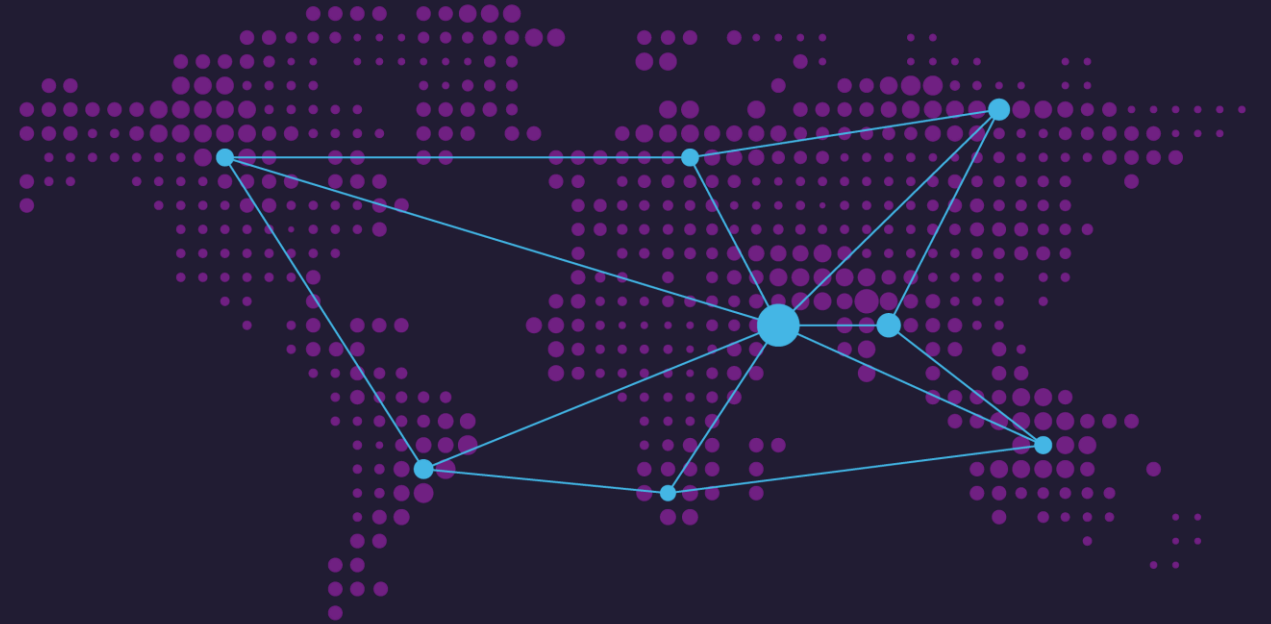
Investment case

- **Proven Experience** - Over 22 years of profitable growth in a cyclical industry, expanding from a single vessel to a fleet of 90+ across five segments. **Decades of Expertise, Driving Scalable Success.**
- **\$1.7 Billion in Secured Revenue⁽¹⁾** - Guaranteed cashflow from long-term blue-chip customers, reflecting trust from global clients and ensuring stability through market cycles. **Predictable Performance, Powered by Partnerships.**
- **Diverse Portfolio & Young Fleet of 90+ Vessels** - Crude, gas, products, dry bulk, and containers across five segments, with an average fleet age of just 8 years, reducing risk through balanced cyclical demand. **Modern Fleet, Multi-Segment Strength.**
- **Access to Low-Cost Debt** - Backed by a reputation for safety and reliability, delivering a clear financial edge. **Credibility That Translates Into Capital Advantage.**
- **Oman's Strategic Location in the GCC** - Political neutrality and rapid progress toward becoming a logistics hub enable us to capitalize on regional growth, making us the partner of choice for Omani O&G, Oman LNG, and dry bulk. **Leveraging Oman's Advantage for Regional Leadership.**

Underpinned by

- | | |
|---|---|
| <p>✓ Strong safety culture and ESG credentials ensuring competitive advantage / no major incidents or spills since inception and commitment to 2% carbon reduction per annum aligned with IMO.</p> | <p>✓ Clear growth strategy with capex of \$2.3bn-\$2.7bn for 2025 -2029, targeting fleet expansion across all segments</p> |
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APPENDIX



Asyad Shipping at a glance

Global Reach. Local Strength. Maritime Excellence.

Strong Foundation, Forward Momentum

Focused Segments & Future-Ready Fleet



Delivering Growth with Purpose

Powered by Performance, Driven by Strategy

- 1 Owned by Oman's Logistics Arm, Asyad Group, part of OIA
- 2 Backed by government partner of choice for Omani companies and projects
- 3 One of the leading players in deep-sea transportation with full suite of operational capabilities including liner services, ship management and chartering activities
- 4 One of the largest globally diversified shipping fleets operating globally in 60+ countries
- 5 Fully-integrated operations serving longstanding relationships across highly diverse, local and international customer base



247

Office Based Employees



2,029

Total Employees



22

Years of Operations



c.90

Vessels⁽¹⁾

Excellent safety record with Zero LTI's

Notes: (owned, co-owned ,chartered-in and new builds under construction)

Highly experienced and qualified management team

Seasoned Management Team

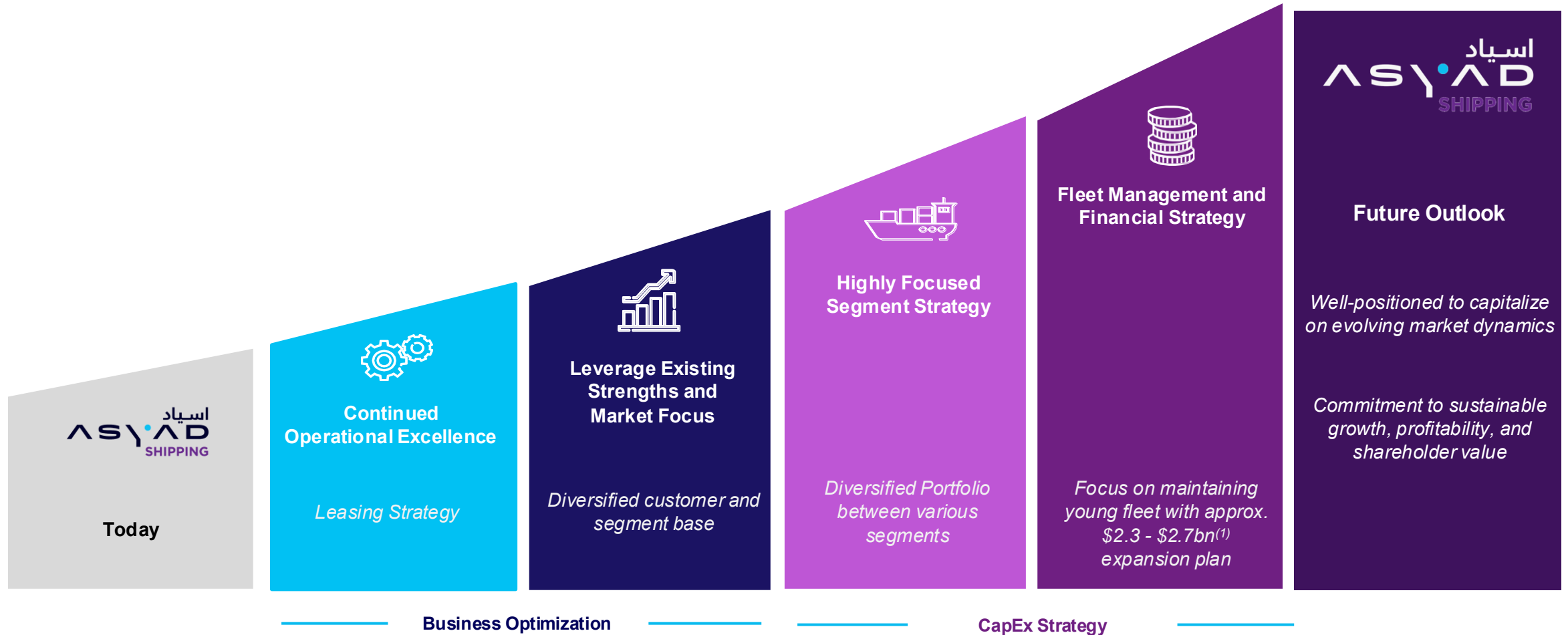
 Ibrahim Al-Nadhairi Chief Executive Officer <i>23+ Years of Experience</i> <i>18+ Years at Asyad Shipping</i>	 Imad Al-Khaduri Chief Commercial Officer <i>23+ Years of Experience</i> <i>14+ Years at Asyad Shipping</i>	 Franck Kayser Chief Operating Officer <i>40+ Years of Experience</i> <i>2+ Years at Asyad Shipping</i>	 Ahmed Al-Shukaili SVP Finance <i>22+ Years of Experience</i> <i>17+ Years at Asyad Shipping</i>
Prior Experience & Qualifications - Previously COO at Oman Shipping Company (now Asyad Shipping) - PhD in Shipping and Logistics Strategies, MBA, executive education from INSEAD and MIT	Prior Experience & Qualifications - Oman LNG - Completed The National CEO Programme in collaboration with IMD - MBA from Strathclyde University and B.S in Decision Science from George Mason University	Prior Experience & Qualifications - Began career in 1982 as a cadet with A. P. Moller - Maersk A/S and served as a Captain before transitioning to shore –based roles - Master's degree from Copenhagen Nautical Academy and has pursued further education at INSEAD, IMO, and Duke University	Prior Experience & Qualifications - ASAAS - MBA from Strathclyde University - Completed several leadership and financial programs from renowned institutions - Pursued further education from IMD, LBS & CCL

Highly Experienced Management Team	100+ Years Total Experience	26 Years Average Experience	10 Years Average Tenure	International Recognition	 Safety & Security	 Ship Manager of the Year	Supportive Shareholder	Strong backing form a government backed parent providing market access and strategic know-how
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Expert Management Team with Deep Understanding of the Local, Regional and International Market Dynamics as Well as Strong Relationships with Key Stakeholders

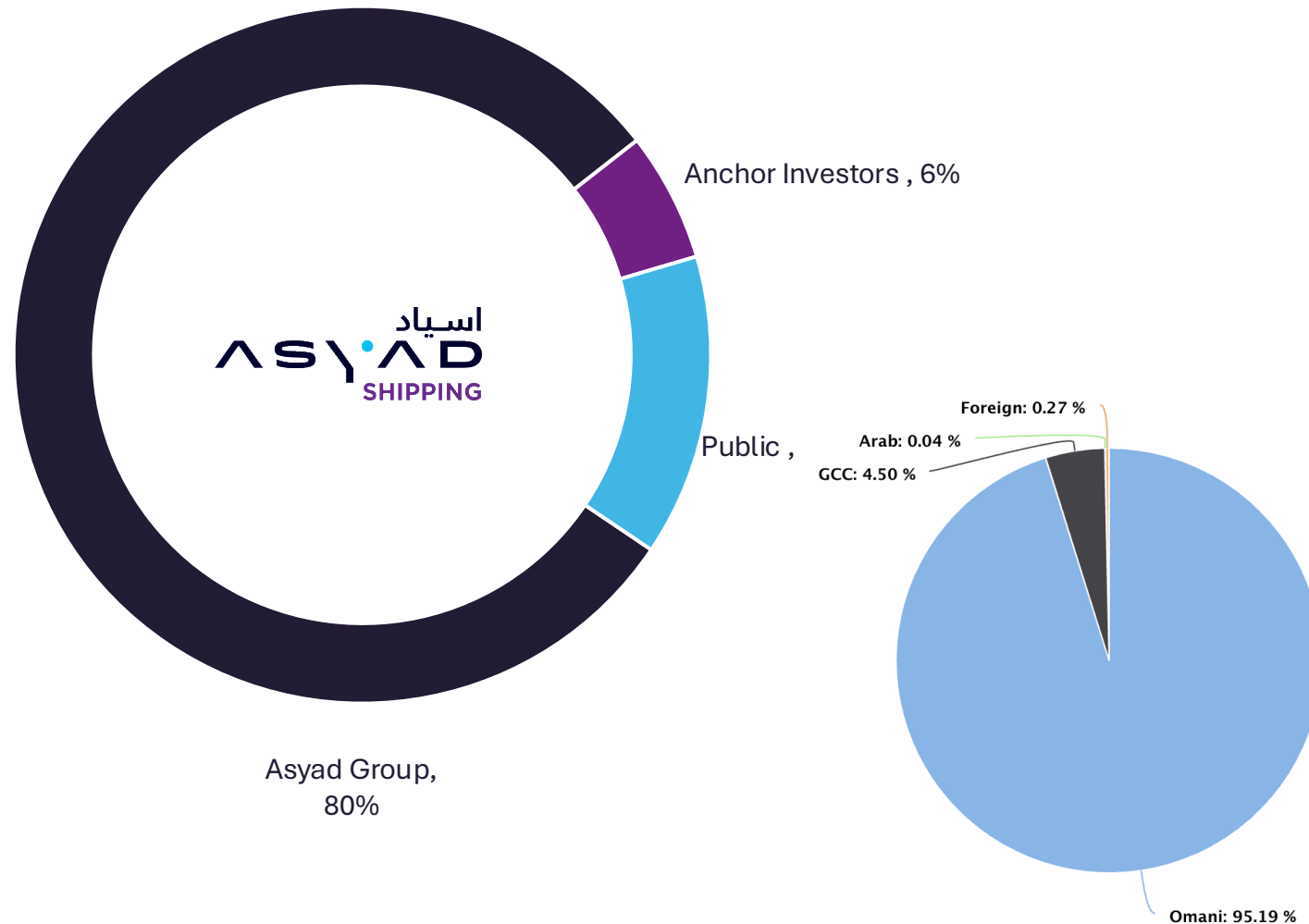
Clear growth strategy to develop in priority segments

Asyad Shipping Plans to Invest over \$2.3bn-2.7bn⁽¹⁾ in the Medium Term in its Fleet to Support Growth Initiatives



Notes: (1) The expansion plan includes both committed and uncommitted capex. The committed capex included is for the amount of \$914 mn and is for the period FY 2025E – 2029E.

Shareholder information



- Free float: 20%
- Shares outstanding: 5.21 billion
- Listed on Muscat Stock Exchange (MSX)
- IPO: March 2025
- Anchor Investors
 - Falcon Investments LLC is a subsidiary of Qatar Investment Authority, the sovereign wealth fund of the State of Qatar.
 - Mars Development and Investment LLC was established in 2017 as a wholly owned government investment company registered in Oman

